Annex 1: Performance Dashboards SOCIAL AND COMMUNITY SERVICES

| | | Target | March Benchmark | Q2 | On Target | Direction of travel | Lead Officer |
|----------------------|--|----------------------------|--------------------|--|--------------|---------------------------------------|-----------------|
| Reablement S | Ensure all people wait no more than 5 days for their reablement service to start | 100% | | 55% | R | ↑ | Sara Livadeas |
| 2 | The number of people accessing reablement target to be set | 9 per day | 6 per day | 7.3 per day | R | | Sara Livadeas |
| | Increase the proportion of people completing the reablement service will have been sufficiently supported so | 3250 pa | 2197 pa | | | * | |
| 3 Waiting lists | they need no on-going care | 55% | 50% | 52% | R | | Sara Livadeas |
| 4 | Reduce the number of people not receiving a service who are waiting for more than 28 days for an | 0 | 390 | 339 | Α | | Lucy Butler |
| | assessment from 390 in March to zero from the end of June Ensure the number of people waiting more than 28 days from assessment to receipt of services does not | | | | | + | - |
| 5 | increase in the year (baseline 35) | 35 | 35 | 19 | G | Ļ | Lucy Butler |
| 5a | Older People waiting for a care home waiting more than 28 days | 31 | 31 | 0 | G | <u>↑</u> | Lucy Butler |
| 5b | Older People waiting for a care package waiting more than 28 days | 3 | 3 | 6 | R | ↓ | Lucy Butler |
| 5c | Adults aged 18-64 with a physical disability waiting more than 28 days | 1 | 1 | 13 | R | Ļ | Lucy Butler |
| 6 | Reduce the average time for an agency to start care from referral to start for packages in the community | 10 | 10 | 10 | Α | ↓ | Sarah Livadeas |
| Personalisatio | Ensure that at least 75% of eligible people remain on Self-Directed Support by April 2014 | 75% | 71% | 75% | G | ↑ | Lucy Butler |
| 8 | Increase the proportion of people using social care who receive self-directed support, and those receiving direct payments | 1350 people receiving | 1235 | 1313 | G | 1 ↑ | Lucy Butler |
| 9 | % of service users who have had a review in the last 12 months | a direct payment 75% | 73% | 75% | G | | Lucy Butler |
| Delayed trans | | 1370 | 1370 | 1070 | J | ↓ | Eucy Dutier |
| 10 | Reduce delayed transfers of care by the end of March 2014. | Outside bottom quartile | 182 | 149 *see note | R | ¢ | John Jackson |
| 10a | Reduce delayed transfers that are the responsibility of social care to 23 by the end of March 2014. | - | 60 | 44 | R | ↑ | John Jackson |
| 10b | Reduce delayed transfers that are the responsibility of both social care and both (social care & health) to zero by the end of March 2014. | - | 30 | 23 | R | \leftrightarrow | John Jackson |
| Care Home Pl | Place no more than 400 people in a care home in the year commencing October 2012 | 400 | 582 | 311 | R | \leftrightarrow | John Jackson |
| | | | | | | | |
| 12 Carers Service | Increase the number of older people supported in the community with a personal budget for long term care | 2410 | 2122 | 2266 | G | Ļ | John Jackson |
| 13 | Increase the number of carers known and supported | 15265 | 13877 | 14656 | G | \leftrightarrow | Sara Livadeas |
| 14 | Increase the number of carers accessing emergency support | 2800 | 2564 | 2983 | G | \leftrightarrow | Sara Livadeas |
| 15 | Increase the number of carer's breaks jointly funded and accessed via GPs | 880 | 881 | 633 | G | | Sara Livadeas |
| 16 | Increase the number of carers offered a Direct Payment | 1900 | 1883 | 1156 | G | ↓ | Sara Livadeas |
| Contract Moni | | 1900 | 1005 | 1150 | 6 | | Sala Livaueas |
| 17 | All contracts monitored at least once a year | 100% | n/a | 94% | G | \leftrightarrow | Sara Livadeas |
| Safeguarding | | | | | 1 | | |
| 18 | Total safeguarding alerts | Monitor only | 2284 | 1633 | n/a | 1 | Lucy Butler |
| 19 | Alerts on people aged 65+ | Monitor only | 1448 | 1110 | n/a | 1 | Lucy Butler |
| 20 | Alerts on people aged 18-64 | Monitor only | 836 | 523 | n/a | 1 | Lucy Butler |
| Financial Perfor | mance | Target | - Reported to | on at end of Oct 2013 Cabinet on 17 Dec 2013 | On Target | Direction of travel | Lead Officer |
| 21 | Forecast/actual expenditure for Adult Social Care and Joint Commissioning is in line with the latest agreed budget | < 2.0% of net budget | | 340m or -1.8% | Yes | Overspend has reduced since Q1 | John Dixon |
| 22 | Forecast/actual expenditure Fire and Rescue and Community Safety is in line with the latest agreed budget | <2.0% of net budget | | .04m or).0% | Yes | Underspend has reduced since Q1 | David Etheridge |
| 23 | Forecast Pooled Budget Reserves as at 31 March 2014 | - | | 3.202m | - | ↓ | John Jackson |
| 24 | Other directorate reserves (forecast as at 31 March 2014) | - | | 0.698m | - | Ļ | John Jackson |
| 25 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy | - | 1 | - | n/a | | John Jackson |
| 26 | Planned savings for 2013/14 assumed in the MTFP are expected to be achieved | 100% achieved | | 83.4% | No | increased from 67.7% for Q1 | John Jackson |

| r | Notes |
|-----|---|
| as | Marginal improvement. Significantly below target |
| as | Improvement to the end of June which has now stopped. |
| as | Improvement in the year. Monthly fluctuations |
| | hannen is each of the last three strengths. Decale weight weiting for |
| r | Increase in each of the last three months. People mainly waiting for an OT, but over 90 waiting for a social worker at present. |
| r | See below |
| r | |
| r | Delays rising as it is harder to source care. |
| r | All waiting funding |
| eas | Delays rising as it is harder to source care. |
| r | End of year target met |
| r | 30 additional clients needed per quarter so September target 1295 |
| r | March baseline 73%. |
| on | *Note – Performance for week of 17 November = 129 representing an improvement in early Q3 Delays increased in quarter, Figure is higher than the same time last year (144) |
| on | Figures remain stable and marginally below this time last year (49) |
| on | Figures have dropped but remain above this time last year (14) |
| on | 311 admissions against a 6 month target of 200. |
| on | Target is 72 new cases per quarter. Therefore 2266 target for end of September. Slowdown in August and September as it is harder to place people. |
| as | Baseline = 13877, Target is for a 10% increase which equates to 350 new carers a quarter. September target is therefore 14577 |
| as | Year-end target exceeded |
| as | Baseline 880 people received a one-off direct payment from GPs last year. |
| as | Target for September = 950 |
| as | 251 contracts monitored in the first 6 months. On target to be complete in the year |
| r | Significant increase in activity compared to last year. |
| r | Significant increase in activity compared to last year. |
| r | Significant increase in activity compared to last year. |
| | |
| r | Notes |
| | Overspends on the Older People, Equipment and Learning Disabilities Pooled Budgets. Forecast underspend on the Physical Disability Pooled Budget and Joint Commissioning. |
| ge | |
| n | Funding received from the Department of Health for Winter Pressures. |
| n | Fire Control and other Fire & Rescue and Community Safety Reserves are forecast to reduce by £0.355m by 31 March 2014. |
| n | Virements transferring further expenditure and income budgets to the Older People Pooled Budget were agreed by Council on 9 July 2013. |
| n | The on-going effect of pressures on the Older People's Pooled Budget is being considered as part of the 2014/15 S&RP process. |

CHILDREN EDUCATION AND FAMILIES

CA8

| | LOREN EDUCATION AND FAMILIES | Target | March Benchmark | Q2 | On Target | Direction of travel | Lead Officer | Notes |
|--------------|---|-------------------------|--|----------------|--------------|--------------------------------------|------------------------------|--|
| Keep | ng Children Safe | | | | | | | |
| 1 2 | Number of referrals to children's social care (broken down by referring agency) % of referrals to children's social care that result in no further social care action (broken down by referring agency) | | | | D | ata reported in Table 1. | | |
| 3 | % of Child Protection reviews completed on time | >98% | 96.3% | 95% | Α | Ļ | John Dixon | |
| 4 | % of visits to children on child protection plans completed in line with the plan and within the Council's 28 day standard | 90% | 64.6% | 89% | A | ↑ | John Dixon | Significant improvements due to closer monitoring of late visits and management escalation process |
| 5 | % of children starting a plan who have previously been on a plan | <15% | 4.7% | 16% | Α | ↑ | John Dixon | |
| 6 | % of Looked after reviews completed on time | >90.5% | 83.5% | 95% | G | ↑ | John Dixon | |
| 7 | % of visits to looked after children completed in line with the plan and within the Council's 90 day standard | 90% | 76.2% | 95% | G | ↑ | John Dixon | Significant improvements due to closer monitoring of late visits and management escalation process |
| 8 | % of cases without an allocated social worker (CP Plans) | 0% | 1.4% | 0% | G | \leftrightarrow | John Dixon | Monitored daily |
| 9 | % of cases without an allocated social worker (Looked after) | 0% | 2.90% | 0% | G | \leftrightarrow | John Dixon | Monitored daily |
| 10 | Short term looked after placement stability (less than 3 moves in a year) | <8% | 0% | 4% | G | \leftrightarrow | John Dixon | |
| 11 | Long term looked after placement stability (same for 2.5 years) | 73% | 72.3% | 70% | R | \downarrow | John Dixon | |
| 12 | Per cent of looked after children who have had a change in social worker | No target | n/a | 34% | - | \downarrow | John Dixon | New measure not monitored before. |
| 13 | Number of children adopted as a per cent of all children who ceased to be looked after | 14% | 14.4% | 16% | G | ↑ (| John Dixon | Numbers of children currently placed for adoption will allow year- end target to be reached |
| 14 | The number of children who go missing from home | >12.2% | n/a | 11% | G | Ļ | Jim Leivers | |
| 15 Reisin | The number of children placed out of county and not in neighbouring authorities g Attainment | 50 | 48 | 51 | Α | \leftrightarrow | John Dixon | To be addressed by placement strategy. |
| 16 | % children attending primary schools judged good or outstanding by Ofsted | 70% | 59% | 72% | G | ↑ | Frances Craven | |
| 17 | % children attending secondary schools judged good or outstanding by Ofsted | 75% | 65% | 84% | G | \leftrightarrow | Frances Craven | |
| 18 | Number of schools judged inadequate by Ofsted | 8 | 11 | 10 | Α | ↑ | Frances Craven | |
| Narrow | ving the Gap | | | | | · · | | |
| 19 | Primary school persistent absence rate | 2.57% | 3.0% | 2.9%* | Α | ¢ | Frances Craven | Performance below challenging target but Oxfordshire performs slightly better than the national average for this measure hence the indicator has been rated Amber |
| 20 | Secondary school persistent absence rate | 7.2% | 8.0% | 6.4%* | А | Ļ | Frances Craven | Provisional data. The interim comparative data indicates that persistent absence rates for Oxfordshire secondary schools is above the national average, therefore indicator has been rated Amber. |
| 21 | Overall Permanent exclusions | 39 | 30 10/11 ac yr | 44* | R | Ļ | Frances Craven | |
| 22 | Overall Fixed Term exclusions | <3200 | 3870 10/11 ac yr | 2985 | G | Ļ | Frances Craven | 83% of fixed term exclusions are in secondary schools. Performance issues to be addressed by the behaviour strategy. Q2 increase is a seasonal pattern expected at this point of the |
| 23 | Proportion of young people Not in Education, Employment or Training (NEET) | 5% | 5.4% | 7.4% | А | Ļ | Frances Craven | year. Figure will reduce significantly once confirmation of pupil enrolment in sixth forms and colleges is received and is lower than in the corresponding month last year. |
| 24 | Proportion of young people whose NEET status is 'not known' | 5% | 33% | 64% | R | \downarrow | Frances Craven | |
| 25 | Reducing rate of first time entrants to criminal justice per 100,000 10-17 year olds | 260 (rate) 421 (no.) | 32.0 (rate) 198 (no.) | N/A | N/A | - | Frances Craven | Data not currently available due to issues with case management system. |
| 26 | Free school mean pupils persistent absence rate (Primary) | 6.1% | 6.8% | n/a | N/A | - | Frances Craven | |
| 27 | Free school mean pupils persistent absence rate (Secondary) | 9.1% | 11.1% | n/a | N/A | - | Frances Craven | |
| 28 | School Action Plus pupils persistent absence rate (Primary) | 9.9% | 10.8% | n/a | N/A | - | Frances Craven | |
| 29 | Looked after children overall absence rate | 3% | 4.6% 11/12 | 4.4% | Α | ↑ | Frances Craven | Although this indicator is over target it still represents a slight increase from 2011/12. Attendance of all Looked After Children is monitored daily and escalation of episodes is closely monitored. |
| 30 | Looked after children persistent absence rate | Remain <5% | <5% | 4.7% | G | \downarrow | Frances Craven | |
| 31 | Looked after children permanent exclusions | 0 | 0 | 0 | G | \leftrightarrow | Frances Craven | |
| Financ | ial Performance | | | | | | | |
| | | Target | Based on position at Reported to Cabine | on 17 Dec 2013 | On Target | Direction of travel | Lead Officer | Notes |
| 33 | Forecast/actual expenditure for Education & Early Intervention is in line with the latest agreed budget | < 2.0% of net budget | -£0.901r -1.7% |) | Yes | Underspend has increased since Q1 | Frances Craven | Includes an overspend of +£0.5m on Home to School Transport which may increase by year end. |
| 34 | Forecast/actual expenditure for Children's Social Care is in line with the latest agreed budget | <2.0% of net budget | +£1.595i +3.49 | | No | Overspend has reduced since Q1 | Lucy Butler | Reflects an increase in the number of support days along with an increase in the number of support days in higher cost placements. |
| 35 | Forecast/actual expenditure Children, Education & Families Central costs is in line with the latest agreed budget | <2.0% of net budget | +£0.123m o | r +2.0% | Yes | Overspend has increased since Q1 | Sara Livadeas/Jim Leivers | Encount to decrease by CO EEC: during CO10/14 Decrements |
| 36 | Directorate Reserves (forecast as at 31 March 2014) | - | £4.056 | m | - | - | Jim Leivers | Forecast to decrease by £2.556m during 2013/14. Reserves that remain unspent at the 31 March 2014 will be used during 2014/15. The forecast reduction from C32 325m as at 4 April 2012 is due to |
| 37 | School Reserves (forecast as at 31 March 2014) | - | £24.60 | 61 | | Ļ | Jim Leivers | The forecast reduction from £27.235m as at 1 April 2013 is due to balances being transferred to schools which have converted to academy status. |
| 38 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy | - | 0 | | - | n/a | Jim Leivers | |

| | Target | March Benchmark | Q2 | On Target | Direction of travel | Lead Office |
|--|---------------|--------------------|-------|--------------|-----------------------------|-------------|
| 39 Planned savings for 2013/14 assumed in the MTFP are expected to be achieved | 100% achieved | 85.6% ach | ieved | No | increased from 76.9% for Q1 | Jim Leivers |

CHILDREN EDUCATION AND FAMILIES

Auxiliary Table 1: Referrals to Children's Social Care

This table shows the number of referrals to children's social care and the percentage of referrals to children's social care that result in no further social care action (broken down by referring agency)

| Referrals by S | Referrals by Source - April to September 2013 | | | | | | | | |
|-----------------|---|----------------|------|-----------------------|----------------------------|-----|-----------------|---------------------------|-------|
| Agency | Referrals | % Referrals | IA | NFA after referral | % NFA after referral | CA | NFA after IA | Total referrals NFA | %NFA |
| Anonymous | 299 | 10.7% | 97 | 202 | 67.6% | 24 | 73 | 275 | 92.0% |
| Education | 315 | 11.2% | 259 | 56 | 17.8% | 38 | 221 | 277 | 87.9% |
| Health Services | 466 | 16.6% | 311 | 155 | 33.3% | 3 | 308 | 463 | 99.4% |
| Housing | 28 | 1.0% | 16 | 12 | 42.9% | 8 | 8 | 20 | 71.4% |
| Individual | 186 | 6.6% | 112 | 74 | 39.8% | 18 | 94 | 168 | 90.3% |
| LA | 255 | 9.1% | 176 | 79 | 31.0% | 38 | 138 | 217 | 85.1% |
| Other | 238 | 8.5% | 158 | 80 | 33.6% | 38 | 120 | 200 | 84.0% |
| Police | 1005 | 35.9% | 627 | 378 | 37.6% | 154 | 473 | 851 | 84.7% |
| Unknown | 11 | 0.4% | 7 | 4 | 36.4% | 2 | 5 | 9 | 81.8% |
| Grand Total | 2803 | 100.0% | 1763 | 1040 | 37.1% | 323 | 1440 | 2480 | 88.5% |

| icer | Notes |
|------|---|
| ers | Where savings are forecast not to be achieved the Directorate is working to find alternatives. The on-going effect is being considered as part of the 2014/15 S&RP process. |

CHILDREN EDUCATION AND FAMILIES ANNUAL ACHIEVEMENT AND ATTAINMENT INDICATORS

| | | Target | 2011/12 Benchmark | 2012/13 | On Target | Direction of travel | Lead Officer | Notes |
|-------|---|-------------------------|---|---|--------------|------------------------|----------------|--|
| Raisi | ng Attainment | | | | | | | |
| 1 | Early Years Foundation Stage - % reaching a good level of development (indicator redefined from 2013) | New measure | New measure | NYA | - | | Frances Craven | |
| 2 | KS1 - % level 2b+ reading | 80% | 78% | 81% | G | 1 | Frances Craven | |
| 3 | KS1 - % level 2+ reading | 90% | 88% | 89% | Α | 1 | Frances Craven | |
| 4 | KS1 – % level 2+ writing | 81% | 83% | 86% | G | 1 | Frances Craven | |
| 5 | KS1 - % level 2+ maths | 91% | 91% | 93% | G | 1 | Frances Craven | |
| 6 | KS2 - % level 4+ reading, writing & maths (indicator redefined from 2013) | 80% | 77% | 77% | Α | \leftrightarrow | Frances Craven | |
| 7 | Oxfordshire's rank nationally for KS2 Level 4+ reading, writing & maths | Top quartile by 2014 | 2nd quartile | 2 nd quartile (43 rd) | A | 1 | Frances Craven | |
| 8a | % making expected 2 levels of progression KS1-2 reading | 77% | 92% | 90% | G | \downarrow | Frances Craven | |
| 8b | % making expected 2 levels of progression KS1-2 writing | 87% | 92% | 93% | G | <u>↑</u> | Frances Craven | |
| 8c | % making expected 2 levels of progression KS1-2 maths | 88% | 88% | 89% | G | 1 | Frances Craven | |
| 9 | Number of primary schools below KS2 Floor Standard | 2 | 1 | 9 provisional | R | Ļ | Frances Craven | This figure may alter following the publication of the performance tables in December |
| 10 | KS4 - % 5A*-C including English & maths | 61% | 57.9% | 60.3% | Α | 1 | Frances Craven | |
| 11 | Oxfordshire's rank nationally for KS4 – 5A*-C including English and maths | Top quartile by 2014 | 3 rd quartile (88 th) | 3 rd quartile (77 th) | А | ſ | Frances Craven | Oxfordshire was only 0.3%points away from being in the second quartile. In order to be in the top quartile this year you needed to reach 63.3% |
| 12a | % making expected 3 levels of progression KS2-4 – English | 70% | 65% | 70% | G | ↑ (| Frances Craven | |
| 13 | Number of secondary schools below KS4 Floor Standard | 1 | 1 | 0 | G | | Frances Craven | |
| Narro | owing the Gap | | | | | | | |
| 14a | FSM pupils - % making expected progress KS1-2 Reading | 2 | 1 | 0 | G | ↑ (| Frances Craven | |
| 14b | FSM pupils - % making expected progress KS1-2 Writing | 90% | 87% | 84% | R | \downarrow | Frances Craven | |
| 14c | FSM pupils - % making expected progress KS1-2 Maths | 91% | 89% | 90% | Α | ↑ | Frances Craven | |
| 15a | FSM pupils - % making expected progress KS2-4 English | 85% | 82% | 82% | Α | \leftrightarrow | Frances Craven | |
| 15b | FSM pupils - % making expected progress KS2-4 Maths | 54% | 46% | 43% | R | Ļ | Frances Craven | |
| 16 | School Action Plus pupils - % 5A*-C GCSEs including English & Maths | 51% | 43% | 44% | R | 1 | Frances Craven | |
| 17a | School Action Plus pupils - % making expected progress KS1-2 reading | 15% | 7% | 9% | R | ↑ | Frances Craven | |
| 17b | School Action Plus pupils - % making expected progress KS1-2 writing | 77% | 75% | 75% | Α | \leftrightarrow | Frances Craven | |
| 17c | School Action Plus pupils - % making expected progress KS1-2 maths | 87% | 85% | 86% | Α | ↑ | Frances Craven | |
| 18a | School Action Plus pupils - % making expected progress KS2-4 English | 70% | 68% | 73% | G | ↑ | Frances Craven | |
| 18b | School Action Plus pupils - % making expected progress KS2-4 maths | 35% | 33% | 31% | R | \downarrow | Frances Craven | |
| 19 | Looked After Children - % 5A*-C GCSEs including English & maths | 30% | 25% | 22% | R | ↓ | Frances Craven | |
| 20a | Looked After Children - % making expected progress KS2-4 English | 14% | 9.1% | 5.7% | R | ↓ | Frances Craven | |
| 20b | Looked After Children - % making expected progress KS2-4 maths | No target set | - | 31% | - | | Frances Craven | |
| 21 | Looked after Children - % making expected 3 levels of progression KS2-4 Maths | No target set | - | 26% | - | | Frances Craven | |

| Notes |
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| |
| This figure may alter following the publication of the performance tables in December |
| |
| Oxfordshire was only 0.3%points away from being in the second quartile. In order to be in the top quartile this year you needed to reach 63.3% |
| |
| |
| |

ECONOMY AND ENVIRONMENT

| CA8 | |
|-----|--|
| | |

| | | Target | Benchmark | Q2 | On Target | Direction of travel | Lead Officer | Notes |
|------|--|-------------------------|--|-----------------------|--------------|-------------------------------------|------------------------|--|
| Mair | ntaining and improving our roads | • | | | | | L | |
| 1a | Percentage of Category 1A defects made safe within two hours. | 98% | 2012-2013: 98% | 100% | G | ↑ | Mark Kemp | In response to an additional 1,648 (16% increase) |
| 1b | Percentage of Category 1B defects repaired within 24 hours. | 99% | 2012-2013: 98% | 100% | G | ↑ | Mark Kemp | in the number of reported defects in qtr2 13/14 in comparison to the same period last year, we |
| 1c | Percentage of Category 2 defects repaired within 28 calendar days. | 80% | 2012-2013: 75% | 93% | G | ↑ | Mark Kemp | continue to achieve above our target in the |
| 2 | Number of highway defects (in comparison to same quarter in previous years) | Maintain levels | Q2 2012-2013: 10291 | 11939 16% increase | А | ↑ | Mark Kemp | number of repairs completed within the required timeline |
| 3 | Public satisfaction with the highways service | 50% | 2011: 49% | 49% | G | \leftrightarrow | Mark Kemp | 2013 Results due in quarter 3 |
| 4a | Percentage of principle (A roads) network in need of structural (requiring capital spend) maintenance | 5% | Annual indicator based on survey using nationally set methodology | 5% | G | \leftrightarrow | Mark Kemp | 2013 Results due in quarter 4 |
| 4b | Percentage of non-principle (B + C roads) network in need of structural maintenance | 10% | Annual indicator based on survey using nationally set methodology | 11% | G | \leftrightarrow | Mark Kemp | 2013 Results due in quarter 4 |
| 4c | Percentage of unclassified roads in need of structural maintenance | 15% | Annual indicator based on survey using nationally set methodology | 15% | G | \leftrightarrow | Mark Kemp | 2013 Results due in quarter 4 |
| 5 | Percentage of highways maintenance schemes delivered against programme | 80% | This figure will be based on progress against agreed definitive programme | 89% | G | \leftrightarrow | Mark Kemp | Data reflects schemes constructed in quarter 1 |
| 6 | Improve the traffic flow into Oxford (reducing congestion – measured in seconds per mile for the average weighted journey time | 339 | Average speed (seconds) on key strategic routes in Oxford using ANPR technology | 341 | А | Ļ | Mark Kemp | |
| Prot | ecting and enhancing the environment through strategy and infrastructure planning | | | | | | | |
| 7 | Percentage of minerals and waste applications decided within 13 weeks | 70% | National Average 55% | 45% | Α | \downarrow | Martin Tugwell | Data excludes September information |
| 8 | Percentage of Council's own development applications decided within 13 weeks | 80% | - | 100% | G | ↑ (| Martin Tugwell | Data excludes September information |
| 9 | Percentage of major District Council applications responded to within deadline | 80% | - | 64% | R | \downarrow | Martin Tugwell | Data excludes September information |
| Red | ucing the amount of waste going to landfill | | | | | | | |
| 10 | Percentage of household waste reused, recycled and composted across the county | 61% | First Quartile – 1st | 60% | Α | \downarrow | Mark Kemp | |
| Prov | riding excellent customer experience through our customer service centre | | | | | | | |
| 11 | Customer Service advisors answer calls within 20 seconds | 80% | Bucks C/C - 70% in 45 secs Cambs C/C - 70% in 20 secs Northants C/C - 80% in 20 secs | 81% | G | \leftrightarrow | Graham Shaw | |
| 12 | Percentage of customers that telephone the customer service centre that hang up before the call could be answered | 5% | Bucks C/C - 8% Cambs C/C - 15% Northants C/C – 5% | 6% | А | Ļ | Graham Shaw | |
| 13 | Customer needs (phone, email, face to face, letters) are dealt with at the first point of call | 80% | - | 92% | G | \leftrightarrow | Graham Shaw | |
| 14 | Percentage of blue badge applications processed within 20 working days | 95% | - | 86% | А | Ť | Graham Shaw | Overhaul of the Blue Badge process implemented during May. Strong improvement in performance since last quarter |
| 15 | Maintain a monthly average of 2500 for booked dial-a-ride journey's | Increasing | - | 2832 | G | ↑ | Graham Shaw | |
| 16 | Percentage of Social Care Assessments completed within 5 workings days | 90% | - | 98% | G | ↑ | Graham Shaw | |
| 17 | Concessionary fare applications processed within 10 working days | 95% | - | 100% | G | ↑ | Graham Shaw | Process changes have delivered improved performance since last guarter |
| Effe | ctively managing our property assets | • | | | | • | | |
| 18 | All capital programmes developed and delivered to time and budget | 95% | - | 88% | Α | Ļ | Mark Kemp | |
| Con | tract Monitoring | | | | | | | · |
| 19 | All contracts monitored within the agreed timescales | 100% | - | 100% | G | \leftrightarrow | Mark Kemp | |
| Fina | ncial Performance | | | | | | | · |
| | | Target | Based on position at 2013 – Reported to Ca Dec 2013 | | On Target | Direction of travel | Lead Officer | Notes |
| 20 | Forecast/actual expenditure for Commercial is in line with the latest agreed budget | < 2.0% of net budget | +£0.405m or +0. | 7% | Yes | Overspend has decreased since Q1 | Mark Kemp | Mainly relates to Highways Maintenance and reflects an increase in the number of defects and gully emptying. |
| 21 | Forecast/actual expenditure for Strategy & Infrastructure Planning is in line with the latest agreed budget | <2.0% of net budget | -£0.060m or -0.7% | | Yes | Overspend has decreased since Q1 | Martin Tugwell | |
| 22 | Forecast/actual expenditure for Oxfordshire Customer Services is in line with the latest agreed budget | < 2.0% of net budget | +£0.214m or +2.4% | | Yes (*) | Overspend has decreased since Q1 | Graham Shaw | *% is distorted as budget is net of recharges to other Directorates. |
| 24 | Directorate Reserves (forecast as at 31 March 2014) | - | £6.718m | | - | - | Huw Jones/Sue Scane | E&E directorate reserves are forecast to decrease by £7.238m during 2013/14. |
| 25 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy | - | 0 | | - | n/a | Huw Jones/Sue Scane | |
| 27 | Planned savings assumed in the MTFP are expected to be achieved | 100% achieved | 82.8% achieve | ed | No | increased from 78.7% for Q1 | Huw Jones/Sue Scane | Where savings are forecast not to be achieved the Directorate is working to find alternatives. The on-going effect is being considered as part of the 2014/15 S&RP process. |

PUBLIC HEALTH

| | | | Target | National Benchmark | Q2 | On Target | Direction of travel | Lead Officer |
|-------|---|--|--------|-----------------------|------------------|--------------|------------------------|---------------|
| NHS | Healthchecks | | | | | | | |
| 1 | Number of people offered a health check | | 19557 | n/a | 20329 | G | <u>↑</u> | Val Messenger |
| 2 | uptake of health checks offered | | 50% | n/a | 46% | Α | <u>↑</u> | Val Messenger |
| Natio | onal Children's Measurement Programme | | • | | | | | |
| 4 | % of all children measured in Reception | | 90% | n/a | 93.5% | G | \leftrightarrow | Val Messenger |
| 5 | % of all children measured in Year 6 | | 90% | n/a | 90.3% | G | \leftrightarrow | Val Messenger |
| Sexu | ial Health | | | | | | | |
| 6a | Number of staff trained with Safeguarding | Level 2 | 90% | n/a | 100% | G | \leftrightarrow | Val Messenger |
| 0a | training (GUM Services) | Level 3 | 90% | n/a | 100% | G | \leftrightarrow | vai messengei |
| 6b | Number of staff trained with Safeguarding | Level 1 | 90% | n/a | 100% | G | \leftrightarrow | |
| 00 | training (CASH Services) | Level 2 | 90% | n/a | 82% | A | \leftrightarrow | Val Messenger |
| 7 | Percentage of appointments offered within 48 | hours (GUM Services) | 99% | n/a | 99.9% | G | \leftrightarrow | Val Messenger |
| 8 | Percentage of appointments where client is se | en within 48 hours of first contact (GUM Services) | 85% | n/a | 86.1% | G | \downarrow | Val Messenger |
| Fina | ncial Performance | | | | | | | |
| | | | | Based on no | sition at end of | | | |

| | | Target | Based on position at end of October 2013 – Reported to Cabinet on 17 December 2013 | On Target | Direction of travel | Lead Officer |
|----|--|------------------------------|--|-----------|---|--------------------|
| 9 | Forecast/actual expenditure is in line with the latest agreed budget | < 2.0% of gross budget | -£0.778m or -3.1% | No (*) | Underspend has increased since Q1 | Jonathan McWilliam |
| 10 | Directorate Reserves (forecast as at 31 March 2014) | - | n/a | - | - | Jonathan McWilliam |
| 11 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy | - | 0 | - | - | Jonathan McWilliam |
| 12 | Planned savings for 2013/14 assumed in the MTFP are expected to be achieved | n/a | n/a | n/a | n/a | Jonathan McWilliam |

FIRE SERVICE

| | | Target | National Benchmark | Q2 | On Target | Direction of travel | Lead Officer | |
|---|--|-------------|-----------------------|-------------|--------------|------------------------|---------------|---|
| 1 | Number of lives saved per year against the OFRS 10 year 365Alive target through our emergency response and preventative activity concerning fires and road traffic collisions. | 37 | n/a | 35 | G | 1 | Stuart Garner | |
| 2 | Amount of money saved to the economy per year from reductions in fires involving homes, business and road traffic collisions | £10,000,000 | n/a | £11,324,264 | G | 1 | Stuart Garner | |
| 3 | Number of citizens provided with safety advice / education per year | 84,000 | n/a | 148,634 | G | 1 | Stuart Garner | |
| 4 | Amount of time fire stations in Oxfordshire are available for emergency response | 100% | n/a | 91.8% | Α | \downarrow | Nigel Wilson | |
| 5 | Percentage of vulnerable clients referred from Adult Social Care offered a Home Fire Risk Check | 100% | n/a | - | - | - | Stuart Garner | Τ |
| 6 | Percentage of Key Stage 4 students offered young driver awareness education programme within academic year | 100% | n/a | - | - | - | Pete Cleary | |

TRADING STANDARDS

| | | Target | 2012/13 Benchmark | Q2 | On Target | Direction of travel | Lead Officer |
|---|---|------------------|------------------------------|---|--------------|--------------------------------|--------------|
| 1 | Money saved for consumers as a result of our interventions | n/a | £424,549 | £21,140 | Α | \downarrow | Richard Webb |
| 2 | Consumer Complaint workloads | New indicator | New measure | Priority 1 complaints closed- 67 Priority 2 complaints closed- 336 | N/A | Priority 1: ↓ Priority 2: ↑ | Richard Webb |
| 3 | Success rate at resolving complaints | TBC | New measure | 41% | N/A | <u>↑</u> | Richard Webb |
| 4 | Consumer and business satisfaction levels (3 months in arrears) | - | Consumer 87% Business 96% | Consumer 86% Business NYA | G | - | Richard Webb |

IMPLEMENTATION OF COMMUNITY LIBRARY MODEL

| Targe | Target Nationa Benchma | . Q2 | On Target | Direction of travel | Lead Officer | |
|-------|---------------------------|------|--------------|------------------------|--------------|--|
|-------|---------------------------|------|--------------|------------------------|--------------|--|

| Notes |
|--|
| |
| - |
| Although still slightly below target this is a distinct improvement from the 41% uptake last quarter |
| |
| - |
| - |
| |
| - |
| - |
| - |
| - |
| |
| |

Notes

Funded by a ring-fenced grant. The underspend will be placed in the Grants and Contributions Reserve (Part of Cross Directorate reserves below) for use by Public Health in future years.

Public Health do not have any savings to achieve in 2013/14

Already exceeded 10 year target

Already exceeded 10 year target

Already exceeded 10 year target

Outturn not available until end of financial year

Outturn not available until end of academic year

Notes

Money saved this quarter is significantly less than the previous quarter. The money saved to date is £158,809, which remains below half the level of last year's benchmark.

Notes

| Number of community libraries fully implemented | 21 (by April 2015) | n/a | 0 | G | \leftrightarrow | Karen Warren |
|---|-----------------------|-----|----|---|-------------------|--------------|
| Number of community libraries in negotiation period | - | n/a | 11 | G | ↑ | Karen Warren |

CORPORATE FINANCIAL PERFORMANCE:

| | | Target | Based on position at end Oct 2013 Reported to Cabinet on 17 Dec 2013 | On Target | Direction of travel | Lead Officer | |
|------|--|----------------------------|---|--------------|---|------------------------|--------|
| 1 | Forecast/actual expenditure for the Council is in line with the latest agreed budget | < 2.0% of net budget | +£4.549m or +1.1% | Yes | Overspend has reduced since Q1 | CCMT | |
| 2 | Cross Directorate Reserves (forecast as at 31 March 2014) | - | £8.763m | - | - | CCMT | 1 |
| 3 | Corporate Reserves (forecast as at 31 March 2014) | - | £5.758m | - | - | Lorna Baxter | ļ |
| 4 | Capital Reserves (forecast as at 31 March 2014) | - | £27.745m | - | - | Lorna Baxter | ١ |
| 5 | Cash Flow Reserves (forecast as at 31 March 2014) | - | £19.393m | - | - | Lorna Baxter | |
| 6 | Forecast/actual general balances as a proportion of the original gross budget | - | £15.631m or 1.7% | - | n/a | Lorna Baxter | |
| 7 | Forecast/actual revenue reserves as a proportion of the original gross budget | - | £108.037m or 12.0% | - | n/a | Lorna Baxter | |
| 8 | Capital programme use of resources | 90% | 105% (*) | Yes | Use of resources was 99% in Q1 | Huw Jones/Sue Scane | (i |
| 9 | Capital programme expenditure realisation rate | | 22% | - | Committed spend has increased from 31% in Q1 | Huw Jones/Sue Scane | (|
| Chie | f Executive's Office | | | | | | _ |
| | | Target | Based on position at end 7/2013 (Reported to Cabinet on 17.09.2013) | On Target | Direction of travel | Lead Officer | |
| 10 | Forecast/actual expenditure is in line with the latest agreed budget | < 2.0% of net budget | -£0.171m or -0.8 | Yes (*) | Overspend has reduced since Q1 | Joanna Simons | , |
| 11 | Directorate Reserves (forecast as at 31 March 2014) | - | £2.307m | - | \downarrow | Joanna Simons | |
| 12 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy | - | 0 | - | n/a | Joanna Simons | |
| 13 | Planned savings for 2013/14 assumed in the MTFP are expected to be achieved | 100% achieved | 100% achieved | Yes | - | Joanna Simons | |

Risen from 8 libraries in Q1

Notes

Includes the Grants and Contributions Reserve, Vehicle and Equipment Reserve and the ICT Projects Reserve. The forecast balance at March 2014 includes £3.351m Dedicated Schools Grant.

Forecast balance at 31 March 2014 relates to the Efficiency Reserve which will be used to support the Medium Term Financial Plan.

Will be used to finance capital expenditure in future years.Being used to manage the cash flow implications of the
variations to the Medium Term Financial Plan

 $(\ensuremath{^*})$ Additional schemes have been added to the programme in 2013/14.

Committed Spend is 50% of the forecast

Notes

 $\ensuremath{^*\!\%}$ is distorted as budget is net of recharges to other Directorates

Forecast to reduce by £0.589m by 31 March 2014.